



2006 Annual Report

The mission of the Global AIDS Alliance (GAA) is to galvanize the political will and financial resources needed to slow, and ultimately stop, the global AIDS crisis, and to reduce its impacts on poor countries hardest hit by the pandemic. Founded in 2001, we have carved out a leadership role in shaping the AIDS policy debate and mobilizing coalition-based campaigns to break through bureaucratic inaction and speed the pace of the global response to HIV/AIDS.

Strategically focused on analyzing the issues, informing the media and policymakers, catalyzing diverse coalitions, and mobilizing grassroots activists nationwide, GAA has achieved considerable success in securing improved policies and increased funding for global AIDS programs—earning a well-deserved reputation for holding decision-makers accountable and encouraging concerned citizens to demand political action. We have also established strong relationships with major stakeholders, including the Global Fund to Fight AIDS, TB and Malaria, UNAIDS, UNICEF, and the World Health Organization, as well as with key decision-makers in the U.S. Congress and United Nations.

Here in the United States, it took years of persistent, informed advocacy to persuade federal officials to respond to the AIDS epidemic by creating and funding a wide range of programs in research, prevention, treatment, and care, and passing legislation to protect people with HIV/AIDS. The same committed advocacy is now required to mobilize the political will and financial resources needed to respond to the global AIDS crisis. Clearly, increased government commitment will be essential to implementing comprehensive, long-term solutions to the HIV/AIDS pandemic. But securing that commitment will require pressure from an engaged and energized American public.

I. PROGRAM REPORT

GAA combines media and public education with targeted coalition-building and grassroots mobilization in order to raise awareness and inspire activism in support of ongoing advocacy efforts to persuade U.S. policymakers and other stakeholders to implement a more comprehensive—less incremental—response to the global AIDS crisis. During 2006, we focused on securing progress toward (1) a comprehensive, evidence-based HIV prevention strategy; (2) universal treatment access, with a focus on treatment for women and expanded availability of pediatric antiretrovirals; (3) a comprehensive response to the crisis of orphans and vulnerable children; and (4) universal basic education and school fees abolition. In addition, GAA worked to mobilize increased U.S. and multilateral resources to fight HIV/AIDS, and ensure accountability for achieving concrete progress in slowing the epidemic and addressing its impacts. As described below, we achieved considerable success in advancing these goals during 2006.

MOBILIZING INCREASED RESOURCES FOR THE FIGHT AGAINST HIV/AIDS

GAA's efforts to mobilize increased resources for the fight against global AIDS focused primarily on persuading U.S. and other G8 leaders to increase their contribution to the Global Fund to Fight AIDS, TB and Malaria, which remains the most promising vehicle for scaling up HIV/AIDS prevention, treatment, and care programs in poor countries hardest hit by the epidemic. In addition, we continued to press the U.S. government to increase its overall spending on global HIV/AIDS, including programs serving orphans and vulnerable children, as well as efforts to accelerate universal basic education and school fee abolition. Our specific accomplishments are detailed below.

- ◆ GAA's advocacy played a key role in persuading Congress to allocate \$4.55 billion for global AIDS programs in fiscal year 2007, including \$724 million for the Global Fund, a record contribution.

- ◆ GAA met with key European Community officials and worked with civil-society allies to press European governments to increase their contributions to the Global Fund.
- ◆ We coordinated op-eds by Archbishop Desmond Tutu, GAA's Honorary Chair, in the Japanese newspaper *Asahi Shimbun* and Germany's *Die Tageszeitung*. The former urged Japan to increase its contribution to the Global Fund, and the latter called on Germany to leverage its European Union presidency to ensure that the G8 fulfills its commitment to achieving universal access to HIV/AIDS prevention and treatment.
- ◆ GAA's February 2006 advocacy brief on the potential of innovative financing mechanisms to generate new resources for health and education programs helped persuade the U.K. and French governments to consider combining the International Finance Facility and Airline Solidarity Contribution. In addition, we secured media coverage in *The Guardian* and published an op-ed in *Le Monde*.
- ◆ GAA continues to support pilot implementation of a Global Fund Debt Conversion mechanism that could generate new resources for Global Fund-approved programs. In August 2006, Germany committed 200 million Euros over four years to support GFDC implementation, and GAA is working with the Global Fund to mobilize support from other creditor governments.

ADVANCING A COMPREHENSIVE HIV PREVENTION STRATEGY

GAA's efforts to advance a comprehensive HIV prevention strategy over the past year focused largely on ensuring that the President's Emergency Plan for AIDS Relief (PEPFAR) supports evidence-based prevention programs, including the promotion of condoms to all vulnerable populations. In addition, we launched a major new Zero Tolerance campaign to address violence against women and children, a leading risk factor for HIV. Our specific accomplishments are detailed below.

Shaping U.S. Prevention Policy

- ◆ PEPFAR currently requires that two-thirds of all funding to prevent the sexual transmission of HIV/AIDS be used to promote abstinence and fidelity rather than access to condoms and other prevention methods. GAA helped focus media attention on a Government Accountability Office report that found this requirement is causing confusion in many countries and eroding other prevention efforts, including prevention of mother-to-child transmission programs.
- ◆ Working with the Guttmacher Institute and other groups, GAA helped persuade Senator Olympia Snowe (R-ME) to join Senator Diane Feinstein (D-CA) in introducing legislation that would define all sexually active young people as being at high risk of HIV infection; require PEPFAR to support diverse approaches to promoting delayed or reduced sexual activity before marriage, and stipulate that the abstinence-only earmark apply only to funding to prevent sexual transmission of HIV.
- ◆ GAA played a supportive role in reaching out to bipartisan co-sponsors for legislation introduced by Rep. Barbara Lee (R-CA) that would eliminate the abstinence-until-marriage earmark entirely.
- ◆ We continued to dialogue directly with the U.S. Global AIDS Coordinator regarding PEPFAR's guidance to country-level staff responsible for implementing its prevention strategy.
- ◆ We supported an in-depth review of PEPFAR conducted by the Center for Public Integrity.
- ◆ GAA supported two lawsuits opposing the U.S. policy requiring HIV/AIDS groups seeking funding to provide services in other countries to formally pledge their opposition to commercial sex work. (In May 2006, federal courts in New York and D.C. declared the U.S. policy unconstitutional, and GAA continues to support efforts to block the U.S. government's appeal.)

Addressing Violence Against Women and Children

- ◆ GAA played a key role in ensuring that fiscal year 2007 foreign operations appropriations legislation passed by the U.S. House of Representatives highlights the issue of gender-based violence and requires PEPFAR to report on its efforts to address violence against women and girls.
- ◆ In August 2006, GAA published a new advocacy brief outlining a comprehensive "Zero Tolerance" framework for addressing the epidemic of violence against women and children, including increased funding commitments from donor and affected country governments and multilateral institutions.
- ◆ GAA's *Zero Tolerance* report was launched at a press conference at the 16th International AIDS Conference that generated extensive media, including coverage by Reuters and Voice of America.

- ◆ GAA's advocacy helped persuade UNAIDS to agree to develop reliable cost estimates of the resources needed to scale up a global response to violence against women and children.
- ◆ GAA worked with the Family Violence Prevention Fund and the Women's Edge coalition to advance the new *International Violence Against Women Act*, developed in partnership with dozens of organizations in the U.S. and worldwide, and slated for introduction in Congress in 2007.
- ◆ We worked to secure bipartisan support for legislation that would authorize the U.S. government to enhance the capacity of health workers in poor countries to respond to violence, and integrate violence and sexual and reproductive health interventions into HIV/AIDS programs.

ACCELERATING UNIVERSAL TREATMENT ACCESS

GAA's efforts to accelerate universal treatment access over the past year focused on (1) promoting increased availability of pediatric antiretrovirals (ARVs); (2) expanding access to affordable HIV/AIDS medications, including generically produced ARVs; and (3) supporting the integration of HIV/AIDS and sexual and reproductive health programs. Our specific accomplishments are detailed below.

Promoting Increased Availability of Pediatric Antiretrovirals

- ◆ GAA's Treat the Children campaign continued to urge government and corporate stakeholders to accelerate the development of pediatric ARVs and diagnostics, with the goal of ensuring that at least 15% of those receiving antiretroviral therapy are children under the age of 15.
- ◆ Our advocacy played a major role in securing a major increase in Global Fund grants to support children affected by HIV/AIDS. According to an initial analysis of Round 6 grants, the number of countries with Global Fund-supported pediatric ARV programs jumped from zero to 14. Grants for prevention of mother-to-child transmission programs also increased significantly.
- ◆ In February 2006, GAA released a second Treat the Children brief identifying shortcomings in efforts to scale up pediatric treatment and prevention of mother-to-child transmission.
- ◆ In August 2006, GAA released an updated analysis of progress and gaps in efforts to scale up pediatric prevention and treatment.
- ◆ GAA compiled a toolkit of documents developed by stakeholders such as UNICEF and WHO to assist countries in submitting proposals for scaling up pediatric AIDS programs.
- ◆ GAA's advocacy helped spur a new partnership among pharmaceutical companies, PEPFAR, UNAIDS, and UNICEF that could accelerate the availability of pediatric HIV/AIDS medicines and diagnostics.
- ◆ To build demand for a sixth round of Global Fund grants, GAA sought to mobilize stakeholders to support the design of large-scale proposals for pediatric AIDS treatment.

Expanding Access to Affordable HIV/AIDS Medications

- ◆ GAA's advocacy helped secure Congressional action to ensure greater transparency in PEPFAR's procurement of ARVs, including lower-cost generic drugs, and the first report on PEPFAR's drug spending came out in May 2006.
- ◆ GAA and our partners continued to pressure brand-name pharmaceutical companies for price reductions on second-line ARVs and pediatric formulations. In response, Gilead Sciences recently licensed production of Viread and Truvada to generic producers in South Africa and India, and announced equitable prices in low- and middle-income countries. And Abbott has licensed a South African generic company to manufacture its second-line drug Kaletra.
- ◆ GAA helped mobilize support for a new International Drug Purchase Facility that will utilize revenues generated by the airline ticket levy in order to lower drug prices and help ensure predictable and sustainable supplies of essential medicines and diagnostics.
- ◆ As many as half of all people receiving ARV therapy in developing countries rely on low-cost generic medications produced in India, and GAA continued to support the Stop HIV/AIDS in India Initiative, which is playing a leadership role in efforts to oppose patent restrictions and data exclusivity measures that would undermine India's generic manufacturing industry.
- ◆ GAA continued to monitor PEPFAR's Supply Chain Management System and the U.S. Food and Drug Administration's approval process to ensure they prioritize affordable alternatives.

Supporting the Effective Integration of HIV/AIDS and SRH Programs

- ◆ In December 2006, GAA, Interact Worldwide, International HIV/AIDS Alliance, International Planned Parenthood Federation, and Population Action International convened key stakeholders to develop an advocacy strategy for integrating sexual and reproductive health (SRH) services into HIV/AIDS and malaria proposals during Round 7 of the Global Fund's grantmaking.
- ◆ In May 2006, GAA published a series of guidelines to assist HIV/AIDS and SRH service providers in submitting joint SRH/HIV proposals to the Global Fund, which will be critical to scaling up the integration of HIV/AIDS and SRH programs. In August 2006, we released a companion publication to assist the Fund's Technical Review Panel in reviewing and analyzing integrated SRH/HIV proposals.
- ◆ GAA reached an agreement with Population Action International and the Reproductive Health Supplies Coalition to analyze Global Fund procurement policy and commodities bottlenecks and help pave the way for more effective SRH/HIV integration programming supported by the Fund.
- ◆ GAA continued to strengthen our relationships with groups working on sexual and reproductive health, including ActionAid, Advocates for Youth, Amnesty International, Center for Women's Global Leadership, CHANGE, Family Health International, Family Violence Prevention Fund, Global Coalition on Women and AIDS, International Women's Health Coalition, Intersect, United Nations Population Fund, WE-ACTx, and the Women's Edge Coalition.

MOBILIZING A COMPREHENSIVE RESPONSE TO THE OVC CRISIS

GAA's efforts to mobilize a comprehensive response to the mounting crisis of orphans and vulnerable children (OVC) focused on (1) monitoring funding and implementation of the *Assistance for Orphans and Vulnerable Children in Developing Countries Act*; and (2) leveraging increased funding for OVC programs in developing countries. In addition, GAA remains committed to strengthening the Global Action for Children coalition and is exploring opportunities to establish a new global network of advocacy partners working on OVC issues. Our specific accomplishments are detailed below.

Shaping U.S. Policy and Securing Increased Funding for OVC Programs

- ◆ GAA's leadership in mobilizing our Global Action for Children partners to secure passage of the *Assistance for Orphans and Vulnerable Children in Developing Countries Act of 2005* was instrumental in leveraging a \$1 million grant to GAC from Angelina Jolie and Brad Pitt. This grant will support a new advocacy campaign urging U.S. and G8 leaders to dedicate increased resources to OVC programs, which is expected to launch in May 2007.
- ◆ GAA promoted a series of joint recommendations to ensure that the White House produced an effective plan for coordinating, implementing, and monitoring OVC programs, as required under the OVC Act. We also sought to influence the appointment of a new Special Advisor for OVC at USAID.
- ◆ On May 8, GAA co-sponsored a Capitol Hill briefing to observe World AIDS Orphans Day and focus attention on the six-month deadline for release of the government's OVC plan.
- ◆ GAA and a broad alliance of civil-society partners advocated for renewal of a Congressional earmark stipulating that 10% of U.S. global AIDS funding support OVC programs, as required in the *United States Leadership Against HIV/AIDS, Tuberculosis, and Malaria Act of 2003*.
- ◆ GAA's advocacy helped secure a nearly 27% increase in U.S. government allocations for OVC programs in 2006, and we are pushing for FY2007 OVC spending of at least \$306 million.
- ◆ We also secured language earmarking 10% of global AIDS spending for OVC programs in the Administration's guidance to field staff responsible for funding and implementing OVC programs.
- ◆ GAA continued our efforts to strengthen Global Action for Children, securing FXB International's involvement as co-chair of GAC's Leadership Council, undertaking a formal strategic planning process, and developing new funding prospects.

Mobilizing Global Stakeholders in Support of an Expanded OVC Response

- ◆ GAA developed a policy analysis of the Global Fund's effectiveness in mobilizing resources to meet the needs of orphans and vulnerable children.

- ◆ To build demand for a sixth round of Global Fund grants, GAA sought to mobilize stakeholders to support the design of large-scale proposals for OVC care and support.
- ◆ At the 16th International AIDS Conference, GAA co-hosted a panel discussion on efforts to create a new global advocacy network to achieve policy reform and leverage the increased resources needed to enhance child survival and mitigate the impact of HIV/AIDS on children. Speakers included Dr. Jim Yong Kim of the FXB Center for Health and Human Rights at Harvard University, Omololu Falobi of Journalists Against AIDS, Nigeria, and Stuart Kean of World Vision.
- ◆ In partnership with the FXB Center for Health and Human Rights, FXB International, RESULTS, and the Task Force for Child Survival and Development, among others, GAA is exploring options for creating Global Action for Children affiliates in selected countries, as well as launching a new GAC International network to mobilize child-focused advocacy in the global South.
- ◆ GAA continued to strategize on child-focused advocacy initiatives with diverse partners, including World Vision and the OVC Task Force, a coalition of major private voluntary organizations.
- ◆ GAA is providing strategic advocacy support to UNICEF's Unite for Children/Unite Against AIDS campaign, which is committed to ensuring comprehensive OVC care and support.

ACCELERATING UNIVERSAL BASIC EDUCATION AND SCHOOL FEE ABOLITION

GAA's efforts to accelerate universal basic education and school fee abolition focused on (1) defining basic education as a key component of both HIV prevention and the response to the crisis of orphans and vulnerable children; (2) mobilizing global stakeholders in support of free basic education; and (3) shaping U.S. policy and securing increased funding for basic education and school fee abolition. In particular, GAA is playing a leadership role in efforts to mobilize global stakeholders to facilitate the elimination of school fees through the School Fee Abolition Initiative, and to scale up and reform the Education for All–Fast Track Initiative. Our specific accomplishments are detailed below.

Mobilizing Global Stakeholders in Support of Free Basic Education

- ◆ GAA's advocacy helped catalyze and shape the U.K.'s April 2006 commitment to spend \$15 billion in foreign aid for education over the next decade, and we secured a *Washington Times* editorial on the U.K.'s landmark announcement that helped mobilize senior staff at the World Bank.
- ◆ GAA was instrumental in mobilizing UNICEF and the World Bank to work with other donors and with civil society to proactively facilitate the elimination of school fees in selected countries, and we were a core partner at the April 2006 launch of the new School Fee Abolition Initiative (SFAI). In particular, GAA's Congressional advocacy helped persuade USAID to join SFAI.
- ◆ GAA participated in a key meeting in Nairobi that convened African and Caribbean governments to share best practices on school fee abolition, and we continued to play a leadership role in SFAI's efforts to accelerate school fee abolition, with a focus on mobilizing governments and civil-society to ensure effective implementation of new operational guidelines and secure increased funding.
- ◆ GAA engaged in ongoing policy analysis to define universal basic education as a key element of a comprehensive HIV prevention strategy, and we continued to work closely with civil-society allies to highlight the link between education and HIV prevention, including Global Action for Children and the Global Campaign for Education.
- ◆ GAA provided strategic advocacy support for UNICEF's Unite for Children campaign, which has prioritized expanded access to primary education and the elimination of school fees.

Shaping U.S. Policy and Securing Increased Funding

- ◆ GAA's advocacy helped secure House and Senate approval for a renewed \$15 million earmark for school fee abolition, as well as House approval for \$65 million in funding for countries participating in the Fast Track Initiative (FTI).
- ◆ GAA initiated efforts to secure greater funding for basic education from the Millennium Challenge Account (MCA), and was able to secure specific language in the foreign operations appropriations bill that could push the Administration to allocate more of the MCA budget to basic education.

- ◆ GAA is the only HIV/AIDS organization working to revitalize the Fast Track Initiative, and has taken on a leadership role in efforts to mobilize increased resources and secure reforms that will make the FTI more effective and accountable, e.g., ensuring greater civil-society representation.
- ◆ GAA supported legislative efforts to reform U.S. spending on education in poor countries, and to persuade the U.S. Agency for International Development (USAID) to target its investments to countries participating in the Fast Track Initiative.
- ◆ GAA pitched a new education initiative to key Administration officials before the 2006 State of the Union Address. We worked closely with RESULTS and the Council on Foreign Relations in this effort, as well as with the Basic Education Coalition and DATA, and continue to explore opportunities for mobilizing a White House initiative to accelerate universal basic education.
- ◆ In June 2006, GAA Policy Director David Gartner appeared on the CBS News program “Up to the Minute,” where he highlighted the role that education can play in slowing the spread of HIV/AIDS.
- ◆ We continued to monitor the implementation of a \$15-million pilot program administered by USAID to ensure that it supports the most effective strategy for eliminating school fees.

ENSURING ACCOUNTABILITY FOR PROGRESS IN THE FIGHT AGAINST GLOBAL AIDS

- ◆ GAA continued our efforts to shape the leadership of the Global Fund, which will be critical to achieving universal access to HIV/AIDS treatment. Most recently, we helped recruit several top-tier candidates for the position of Executive Director, and partnered with Advocates for Youth, Health GAP, Physicians for Human Rights, and RESULTS to organize a series of meetings with the leading candidates to assess their responsiveness to civil-society concerns.
- ◆ GAA’s media outreach around World AIDS Day 2006 focused on the need for Congressional action to ensure continued progress toward the goal of universal treatment access, and provide the Global Fund with sufficient resources, and we secured op-eds in both the *Boston Globe* and *Miami Herald*.
- ◆ Joint advocacy and media outreach by GAA and other civil-society advocates helped achieve a major shift in South Africa’s response to HIV, including a new emphasis on ensuring broader access to antiretroviral treatment, as well as expanding and testing and prevention programs.
- ◆ GAA continued to monitor the Global Fund, PEPFAR, and the World Bank to track progress toward the goal of universal treatment access and identify potential roadblocks.
- ◆ GAA’s advocacy helped persuade the Global Fund’s Board of Directors to announce a sixth round of grants, and disbursements of \$604 million were approved in November 2006.
- ◆ GAA partnered with RESULTS and other health advocates to produce a report card grading major donor governments on their support for the Global Fund to Fight AIDS, TB and Malaria in 2006 and 2007.
- ◆ GAA and RESULTS released the Global Fund report card at a media teleconference prior to the 16th International AIDS Conference, which helped focus attention on the need to hold G8 governments accountable for their commitment to achieving universal access to prevention, treatment, and care. Partners in Health founder and GAA Board member Dr. Paul Farmer was the featured speaker.
- ◆ In partnership with Health GAP, GAA began to develop an advocacy agenda for strengthening the Global Fund and maximizing its accountability, and we played a key role at the Global Fund’s Partnership Forum in Durban in July 2006, where we helped shape a series of recommendations to improve the Fund’s strategy and effectiveness over the next four years.
- ◆ GAA’s media outreach in conjunction with the June 2006 U.N. General Assembly Special Session on AIDS focused on the fact that the final political declaration failed to set concrete targets for accelerating universal access to HIV/AIDS prevention, treatment, and care, and rejected frank acknowledgement that some of today’s fastest growing HIV epidemics are affecting injection and other drug users, sex workers, and men who have sex with men.
- ◆ During meetings of the International Monetary Fund and World Bank, GAA co-hosted a media event with Oxfam International and the Global Campaign for Education to focus attention on how inflation targets imposed by these international financing institutions undermine the fight against AIDS by preventing poor countries from providing adequate salaries and training for health care workers and teachers.
- ◆ GAA supported the creation of a new Health Systems Action Network to advance informed, coordinated action to facilitate accelerated health systems strengthening in poor countries.

II. FINANCIAL REPORT

The following financial statements outline the Global AIDS Alliance's total income and ending net assets for the fiscal year ended December 31, 2006, as well as our statement of functional expenses.

FY2006 STATEMENT OF ACTIVITIES

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>2006 Total</u>
<u>Revenue:</u>			
Contributions and grants	\$728,406	\$1,368,694	\$2,097,100
Contributions (in-kind)	1,131,425	—	1,131,425
Fiscal sponsorship fees	53,808	—	53,808
Other income	10,550	—	10,550
Net assets released due to satisfaction of program restrictions	<u>669,546</u>	<u>(669,546)</u>	<u>—</u>
TOTAL REVENUE	\$2,593,735	\$699,148	\$3,292,883
<u>Expenses:</u>			
Program services	\$1,673,394	—	\$1,673,394
Management and general	145,126	—	145,126
Fundraising	<u>241,707</u>	<u>—</u>	<u>241,707</u>
TOTAL EXPENSES	\$2,060,228	—	\$2,060,228
Change in net assets for the year	\$533,507	\$699,148	\$1,232,655
Net assets, beginning of year	<u>70,790</u>	<u>300,000</u>	<u>370,790</u>
<u>NET ASSETS, END OF YEAR</u>	<u>\$604,297</u>	<u>\$999,148</u>	<u>\$1,603,445</u>

FY2006 STATEMENT OF EXPENSES BY FUNCTIONAL AREAS

	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>2006 Total</u>
<u>Expenses:</u>				
Salaries	\$440,779	\$41,854	\$67,335	\$549,968
Fringe benefits	68,287	6,484	10,432	85,203
Grants	8,650			8,650
Consulting	78,409	595	958	79,962
Rent and insurance	48,085	4,628	8,100	60,813
Program expenses	444	—	—	444
Fundraising expenses	—	—	7,118	7,118
Equipment and supplies	21,539	2,073	3,628	27,240
Internet expenses	1,200	—	—	1,200
Subscriptions	2,585	249	435	3,269
Telephone and utilities	20,253	1,923	3,094	25,270
Travel and entertainment	52,565	—	—	52,565
Postage and delivery	1,420	137	239	1,796
Printing and reproduction	4,018	387	677	5,082
Staff development and recruitment	332	32	56	420
Meeting expenses	8,205	—	—	8,205
Media outreach	2,870	—	—	2,870
Miscellaneous	1,144	107	177	1,428
Depreciation	<u>5,772</u>	<u>556</u>	<u>972</u>	<u>7,300</u>
	\$766,557	\$59,025	\$103,221	\$928,803
<u>In-kind contributions:</u>				
Advertising	\$892,410	\$84,732	\$136,283	\$1,113,425
Legal services	2,405	228	367	3,000
Public affairs consulting	12,023	1,142	1,836	15,000
<u>Total in-kind contributions:</u>	<u>\$906,837</u>	<u>\$86,101</u>	<u>\$138,486</u>	<u>\$1,131,425</u>
<u>TOTAL</u>	<u>\$1,673,394</u>	<u>\$145,126</u>	<u>\$241,707</u>	<u>\$2,060,228</u>

III. ORGANIZATIONAL STRUCTURE

The Global AIDS Alliance's staff and Board of Directors as of December 31, 2006, are listed below:

Staff

Dr. Paul Zeitz, *Executive Director*
David Bryden, *Communications Director*
David Gartner, *Policy Director*
Cathy Lemp, *Development Director*
Lisa Schechtman, *Senior Policy Associate*
Christian Doucette, *Administrator*

Board of Directors

Archbishop Desmond Tutu, *Honorary Chair*
Anglican Archbishop Emeritus of Cape Town, South Africa

Rev. Mpho Tutu, *Chair*
Tutu Institute of Prayer & Pilgrimage

Kelly O'Brien, *Vice Chair*
Girls on the Run—Chicago

Charles Stephenson, *Secretary*
Constituency for Africa

Paul Boneberg
Global AIDS Action Network

Margaret Conway
DDB Bass & Howes

Callie Curtis
Dorothy-Ann Foundation

Rev. Kelly Brown Douglas
Goucher College

Dr. Paul Farmer
Partners in Health

Milly Katana
Health Rights Action Group

Dr. Paul Zeitz, *President*
Global AIDS Alliance

For more information on the Global AIDS Alliance or a copy of our audited financial statements, please contact Global AIDS Alliance, 1413 K Street NW, 4th Floor, Washington, DC 20005, or email us at info@globalaidsalliance.org.